| **Draft wording from Redland City Council** | **Community response** |
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| **Our 2041 Vision** **Connected communities. Enviable lifestyle. Embracing opportunities.** |  |
| **Proposed initiative 1 of 6 – “City Leadership”** |  |
| **Our 2041 Goal** | Our city is enriched through a spirit of collaboration and respect across Council and the community, which drives our shared community values and achieves outcomes for our people, place and prosperity. |  |
| **Our 2026 Objectives** | * 1. Display quality leadership by our elected Council, through transparent and accountable processes and effective communication that builds community trust.
	2. Undertake meaningful community engagement to encourage participation in local decision making.
	3. Create and maintain strategic and innovative partnerships to drive better outcomes for our city.
	4. Advocate for services and funding across our city to enhance social, cultural, environmental and economic outcomes.
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| **Catalyst Project****for** **‘City Leadership’** | 1. South East Queensland City Deal – Support Council’s interests in aligning government priorities around common objectives and outcomes, to deliver a regional transformation that ignites the potential of South East Queensland.
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| **Key Initiatives****2021-2026****for ‘City Leadership’** | 1. Improve ways of engaging with our community to encourage participation in local decision making, and co-design of community outcomes.
2. Improve communication with our community to increase awareness and transparency around Council operations.
3. Develop a strategic framework to guide Council’s advocacy efforts.
4. Advocate for all islands to be recognised in a regional status to create greater funding opportunities.
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| **Proposed initiative 2 of 6 – “Strong Communities”** |  |
| **Our 2041 Goal** | Our strong and vibrant community spirit is nurtured through services, programs, organisations, facilities and community partnerships that promote resilience, care and respect for residents of all ages, cultures, abilitiesand needs. |  |
| **Our 2026 Objectives** |  2.1 Enhance the health, safety and wellbeing of our community through partnerships, inclusive services, networks, facilities and infrastructure.2.2 Promote and celebrate our local heritage and diverse cultures through local arts, festivals and events to foster creativity and connectivity across thecommunity.2.3 Work with our Aboriginal and Torres Strait Islander communities, including the Quandamooka People to increase recognition, understanding, and respect for traditional culture and heritage.2.4 Build our community’s resilience to ensure that the community is prepared to adapt to change.2.5 Enhance community inclusion where people of all ages, abilities and cultures can participate. |  |
| **Catalyst Projects****for ‘Strong Communities’** | 1. Redlands Coast Adventure Sports Precinct – Advance the development of a new Redlands Coast Aquatic and Emergency Precinct that will provide a unique addition to the sport and recreation facilities in the Redlandswhile providing community and economic benefits for the city.2. Redlands Coast Sport and Recreation Precinct - Progress Council’s staged master-plan including sporting fields, club buildings, car parking, cyclingtracks, recreation trails and spaces to play and explore.3. Redlands Health and Wellness Precinct – Explore opportunities in the precinct for service integration to increase health services available to the Redlands Coast community, and a catalyst for local employment.4. Birkdale Community Land, Willard’s Farm and Tingalpa Corridor – Create a shared vision for the end use of the land.1. Strategic Property Planning Opportunities – Maximise the community and economic benefit of Council-owned and managed land.
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| **Key Initiatives****2021-2026****for ‘Strong Communities’** | 1. Strengthen the city’s preparedness for the future through the implementation of the Smart and Connected City Strategy.
2. Develop and deliver initiatives to recognise and celebrate our local heritage.
3. Progress our reconciliation journey through the development of an externally facing Reconciliation Action Plan.
4. Continue to improve Council’s capacity to deliver positive outcomes for Aboriginal and Torres Strait Islander communities, including the Quandamooka People, through policy, and cultural awareness and heritage training for elected members and Council staff.
5. Advocate for lifelong learning and capacity building opportunities to enable social, cultural and economic participation and enhance productivity.
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|  **Proposed initiative 3 of 6 – “Natural Environment”** |  |
| **Our 2041 Goal** | Our environment enhances our identity, lifestyle, wellbeing, economy and cultural values. Opportunities to be immersed in our naturally wonderful environment are harnessed, and drive our commitment to protect and enhance our natural assets. |  |
| **Our 2026 Objectives** | 3.1 Manage and maintain our natural assets and ecosystems, including wildlife protection, vegetation management, and marine and waterway health and values.3.2 Actively encourage reduction, reuse and recycling of waste to support sustainable waste management principles.3.3 Encourage visitors and residents to embrace and experience our natural assets including coastline, islands, marine parks and unique environment.3.4 Support ecologically sustainable development through clear planning and policy. 3.5 Proactively manage climate change and extreme weather impacts through adaptive strategy andplanning. |  |
| **Catalyst Projects****for ‘Natural Environment’** | 1. Coastline Activation – Commence a strategy to activate the Redlands coastline including Cleveland Point land access improvements and other landside improvements across the city to encourage recreation and utilisation of its variety of waterfront spaces and places.
2. Wastewater Treatment Plants – Develop a strategy to review opportunities associated with Council’s Waste Water Treatment Plants including new forms of energy.
3. Waste Management – Participate in the development of a regional waste plan, and develop a local Waste Recycling and Reduction Plan to move towards a zero waste future.
4. Minjerribah Panorama Coastal Walk – Progress next stages of this unique connection to enhance visitors’ experiences, by harnessing key views and completing a safe pedestrian link between the Point Lookout Village and Cylinder Beach.
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| **Key Initiatives****2021-2026****for ‘Natural Environment’** | 1. Continue to target rehabilitation, regeneration and habitat management works in key priority areas, based on strategic mapping and research.2. Deliver Council’s Koala Conservation Strategy and review and update the Koala Conservation Action Plan to commit to proactively preserve our Koala population.3. Partner with the community to manage and maintain fire risk through Council’s fire management program.4. Explore and implement opportunities to proactively reduce Council’s carbon footprint.5. Continue to implement the Coastal Hazard Adaption Strategy to proactively manage the impact of climate change on our foreshores.6. Support the transition to a circular economy for waste and participate in regional collaboration and other partnership opportunities to improve resource efficiency.7. Partner with SEQ Water to contribute to the development of the Water 4 SEQ Plan. |  |
| **Proposed initiative 4 of 6 – “Liveable Neighbourhoods”** |  |
| **Our 2041 Goal** | Our unique local lifestyle is enhanced by a well-planned network of island, urban, rural and bushland areas. |  |
| **Our 2026 Objectives** | 4.1 Enhance the unique character and liveability of our city through co-ordinated planning, place-making, and management of community assets.4.2 Maximise economic, environmental and liveability outcomes by creating greater connectivity and linkages within and beyond our city.4.3 Increase community participation in active transport through improved infrastructure networks and behaviour change programs.4.4 Sustainably manage growth and quality development in the city through planning, implementation and management of the Redland City Plan, Local Government Infrastructure Plan and Netserv Plan. |  |
| **Catalyst Projects****for ‘Liveable Neighbourhoods’** | 1. Active Transport Investment – Pivot Council’s existing transportexpenditure to deliver a step-change in active transportconnectivity across the city, through improving cycling andpedestrian facilities.2. Southern Moreton Bay Islands Infrastructure – Consolidateexisting plans and strategies to develop a roadmap to improveinfrastructure on the islands.3. Marine Public Transport Facility Program – Progress the upgradeof the four Southern Moreton Bay Island ferry terminals andreview development opportunities both on adjoining land andthrough the repurposing of existing structures for recreationalpurposes.4. Wellington Street and Panorama Drive Upgrade Program –Deliver Stage 1 of the multi-stage upgrade of this major transportcorridor.5. Place Management – Develop an approach for place managementin our city centres including the revitalisation of the ClevelandCentral Business District and review of Council’s Clevelandadministration building.6. Capalaba Town Centre Revitalisation Project – Progress theoutcomes of the expression of interest process to create a mixeduse precinct, anchored by community facilities, commercial officeand retail user groups with vibrant and activated spaces. |  |
| **Key Initiatives****2021-2026****for ‘Liveable Neighbourhoods’** | 1. Undertake placemaking to enhance the liveability of our neighbourhoods
2. Finalise the Victoria Point Structure Plan to establish a framework to deliver a new residential community in south west Victoria Point supported by a range of new and upgraded State Government and developer funded infrastructure.
3. Develop a framework for an ongoing local area planning program to provide solutions to meet the specific needs of individual local areas and support their unique character and identity.
4. Engage our community to co-design the liveability of their neighbourhoods through planning, placemaking, and the management of community assets.
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|  **Proposed initiative 5 of 6 – “Thriving Economy”** |
| **Our 2041 Goal** | Our thriving economy recognises the benefit of our unique geography and is underpinned by enabling infrastructure, supportive policy and successful partnerships which maximise opportunity for growth in industry, job creation, innovation and investment. |  |
| **Our 2026 Objectives** | 5.1 Increase the city’s productivity and economic growth through the delivery of infrastructure and well-planned, vibrant, connected precincts and centres.5.2 Foster development in key industries through national and international partnerships with the education sector, government, business, and industry stakeholders.5.3 Harness opportunities for existing and emerging technologies and infrastructure to drive jobs of the future and encourage business and tourism growth.5.4 Leverage Redlands Coast as a unique and diverse tourism destination to capture tourism market share and encourage and support local, national and international tourism.5.5 Deliver activities, events, performances and experiences that bring social, cultural and economic benefits to the community. |  |
| **Catalyst Projects** **for ‘Thriving Economy’** | 1. Hilliards Creek including MacArthur Street Land – Seek opportunities for investment in infrastructure for eco-friendly tourism and facilities that will benefit the community.2. Toondah Harbour Priority Development Area – Progress Council’s obligations under its Development Agreement with Economic Development Queensland and Walker Corporation to support the commitment to reinforce Toondah Harbour as the regional gateway to Moreton Bay and the islands.3. Weinam Creek Priority Development Area – Progress Council’s staged master-plan that will transform the waterfront of Redland Bay, provide community infrastructure for local families, improve the usability of the transport hub, attract visitors, create jobs and drive economic development in the area. |  |
| **Key Initiatives****2021-2026****for ‘Thriving Economy’** | 1. Continue to progress the Redlands Economic Development Framework 2041 and implement the key industry sector plans.2. Promote Redlands Coast as a destination of choice through the delivery of the Redlands Coast Destination Management Plan.3. Advocate for infrastructure to improve the city’s digital connectivity.4. Encourage circular economy opportunities among the community, industry, local businesses and entrepreneurs and assist in building capacity of businesses to realise opportunities. |  |
| **Proposed initiative 6 of 6 – “Efficient and Effective Organisation”**  |  |
| **Our 2041 Goal** | Council employees are proud to serve and deliver continuous improvement, sustainable service delivery and valued customer service for the betterment of our community. |  |
| **Our 2026 Objectives** | 6.1 Improve the efficiency and effectiveness of Council’s service delivery.6.2 Facilitate business transformation pathways for innovation, integration, and collaboration to meet the current and future needs of our city.6.3 Continue developing our employees and culture to ensure a connected, resilient, inclusive and thriving workforce.6.4 Demonstrate good governance through transparent, accountable processes and sustainable practices and asset management.6.5 Promote a workplace where our employees actively care, support and protect the wellbeing of themselves and others. |  |
| **Catalyst Project****for ‘Efficient and Effective Organisation’** | 1. New Fibre Optic Network – Deliver Council’s fast fibre optic network to provide savings for Council’s own existing operating costs, improve connectivity between Council sites, while also offering capacity to improve services for local businesses. |  |
| **Key Initiatives****2021-2026****for ‘Efficient and Effective Organisation’** | 1. Review Council services to ensure we have the right offering, to meet our community needs and remain financially sustainable.
2. Focus on our employees, through the finalisation and implementation of our People Strategy and Safety Strategy.
3. Plan for and support new technologies and processes to deliver sustainable service delivery solutions that provide an improved customer experience.
4. Continue our asset management transformation by using improved data to shift from reactive to planned maintenance.
5. Improve our value for money delivery through the upgrade of our financial management system.
6. Strengthen internal efficiencies, external savings and Council’s long-term sustainability to deliver on the Corporate Plan through implementation of strategic procurement practices.
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| General comments in response to the draft document Our Future Redlands - A Corporate Plan to 2026 and Beyond |
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