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Thank you for the opportunity to comment on the Draft Corporate Plan.

General comments:

KAG is glad to see the attempts to reflect the community's vision for Redland City as shown in the Redlands 2030 Community Plan including the outcome areas but there are some worrying omissions and flaws in the way the Draft Corporate Plan interprets the Community Plan.

The vision: "*Forward thinking, engaged and focused on enriching community lifestyles.*" is uninspiring, does not adequately reflect the Community Plan and bears no comparison with the previous vision: "*Enhancing community spirit, lifestyle and the natural environment*".

The mission statement: "*Make a difference, make it count*" is totally inadequate as it fails to capture the importance of the values of sustainability, caring for the environment and open and accountable governance that are enshrined in the Community Plan.

There seems to be a complete lack of strategies to address the outcomes in the draft when compared to the present Corporate Plan. Outcomes are not worth the paper they are written on if they are not supported by a clear, step-by-step way of achieving them. The performance indicators given are often not related to any action and so are not a genuine "performance indicator".

Specific comments relating to these concerns are given below (under the appropriate headings):

1. Healthy natural environment

1.1 Redland City's natural assets including flora, fauna, habitats, biodiversity, ecosystems and waterways are managed, maintained and monitored.

Comment: This list tries to cover too many disparate facets and has the end result of devaluing all by lumping them together. It must be more specific to adequately explain the value of each. The word "manage" is also inadequate to describe how they should be cared for.

1.2 Threatened species are maintained and protected, including the vulnerable koala species.

Comment: Apart from giving no indication of how this is to occur, including no reference to a koala specific management/recovery plan, it is surprising that koalas have not been recognised as "locally endangered" as in the Redlands Koala Policy and Implementation Strategy 2008. If this

was the case in 2008, koalas are even more deserving of the “endangered” recognition given the decline in population since then.

Omissions: There is nothing about addressing the decline in the health of Redlands waterways and improving water quality, aquatic populations and their biodiversity; increasing new habitat by plantings; restoring degraded landscapes, contaminated land and managing fire, pests and other hazards as in the present Corporate Plan.

Our performance indicators

- The number of enhancement projects completed each year to improve access, safety and comfort for visitors

Comment: While this performance indicator is supported, it is important to care for the reason that many of these visitors are there, including the plants and animals that attract visitors (see omissions below).

Omissions: Annual koala surveys are the best indicator to show the efficacy of the koala policy; the land acquisitions for conservation purposes should also be listed as a performance indicator. Tree protection enforcement; wildlife crossings and linkages; and net increase in habitat are all important indicators given in the present Corporate Plan that are missing from the draft.

3. Embracing the bay

The benefits of the unique ecosystems, visual beauty, spiritual nourishment and coastal lifestyle provided by the island, beaches foreshores and water catchments of Moreton Bay will be valued, protected and celebrated.

Comment: There is little in the plan about protecting the bay as in the description and much about destroying it. The careful management of the Priority Development Areas has been sorely lacking in the plans which have been shown to the community so far.

Omissions: “Ensure the ongoing health of the bay by managing creeks, wetlands and stormwater and by protecting natural areas surrounding the bay” must be reinstated. The “sensitively designed” must go back into the Performance Indicator: “Number of new bay access points ...”

5. Wise planning and design

5.1 Growth and development in the city is sustainably managed through the adoption and implementation of the City Plan and Local Government Infrastructure Plan.

Comment: We look forward to seeing how the City Plan addresses this section of the Corporate Plan including “determining the limits of growth and carrying capacity,... recognising environmental sensitivities and the distinctive character, heritage and atmosphere of local communities.”

5.2 Redland City's character and liveability is enhanced through a program of master planning, place-making and centre improvement strategies, including maximising opportunity through the catalyst Toondah Priority Development Area and Cleveland Hospital precinct projects to build a strong and connected Cleveland.

Comment: The Toondah Harbour Development Plan is not a good example as it breaks nearly every one of the commitments of the Wise planning and design description. It is likely to irretrievably damage an important coastal stronghold of the koala, adjacent marine habitat and will cause a total disconnect with the Cleveland business area.

Omissions: Manage population growth in a compact settlement pattern, having defined the sustainable carrying capacity of the city and limits to population growth; advocate strongly to all levels of government about the impacts of an increased population on the city and the region's liveability and natural systems; review the community's climate change preparedness and plan appropriately for protection of our natural assets; support a sustainable future for rural areas by developing and implementing a rural strategy that recognises the city's heritage, economic, environmental and scenic values and promotes sustainable rural industries and activities.

Comment: A Rural Futures Strategy document has been produced as required by the present Corporate Plan. It is timely that this strategy be incorporated into the new City Plan.

9. An efficient and effective organisation

Comment: It is disappointing to see this whole section missing from the draft. All of its points are important and have not been captured in the Inclusive and ethical governance section. All of the points in the current Corporate Plan are important to the community and must be reinstated for the council to have any credibility.

Conclusion

The Draft Corporate Plan 2015-2020 does not compare favourably with the current Corporate Plan 2010-2015. It is extremely vague and desperately needs strategies to show how the outcomes can be achieved. The values as depicted in the Community Plan 2030 are not adequately translated into the future by this flawed document. We respectfully ask that it be redrafted so that it becomes an effective, honourable document that can lead our city into the next five years with integrity.

Yours sincerely,

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